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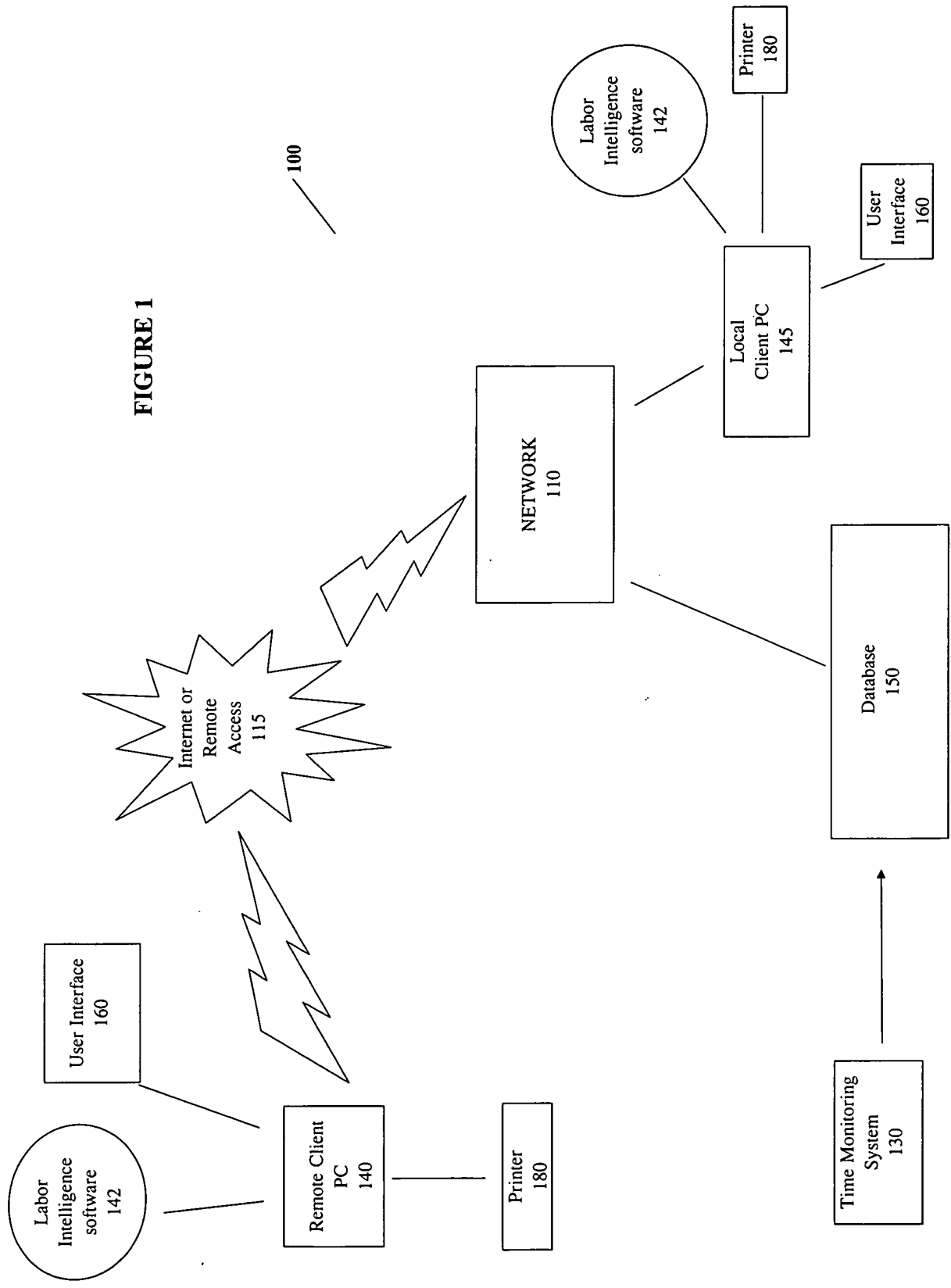


FIGURE 1

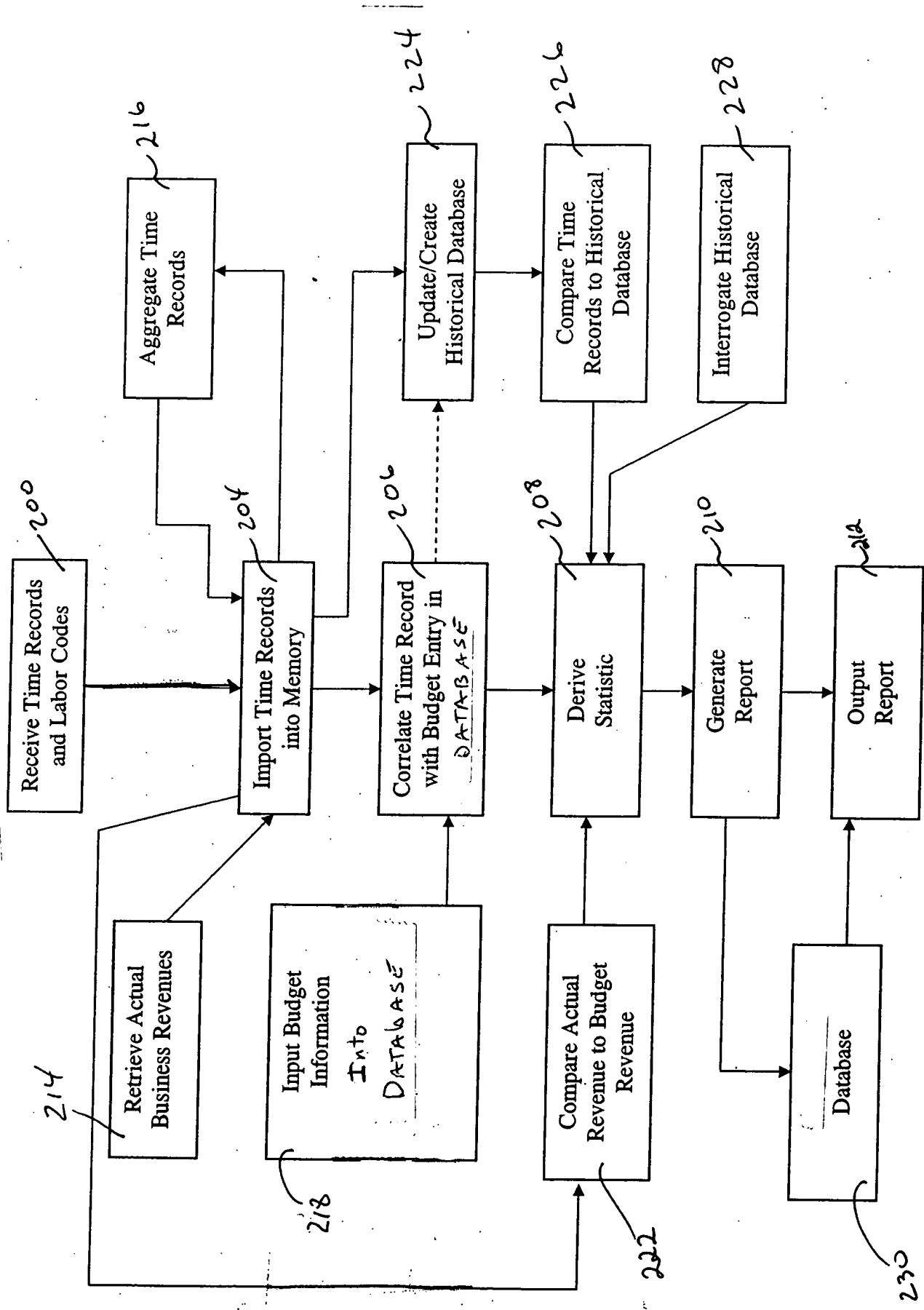


FIGURE 2

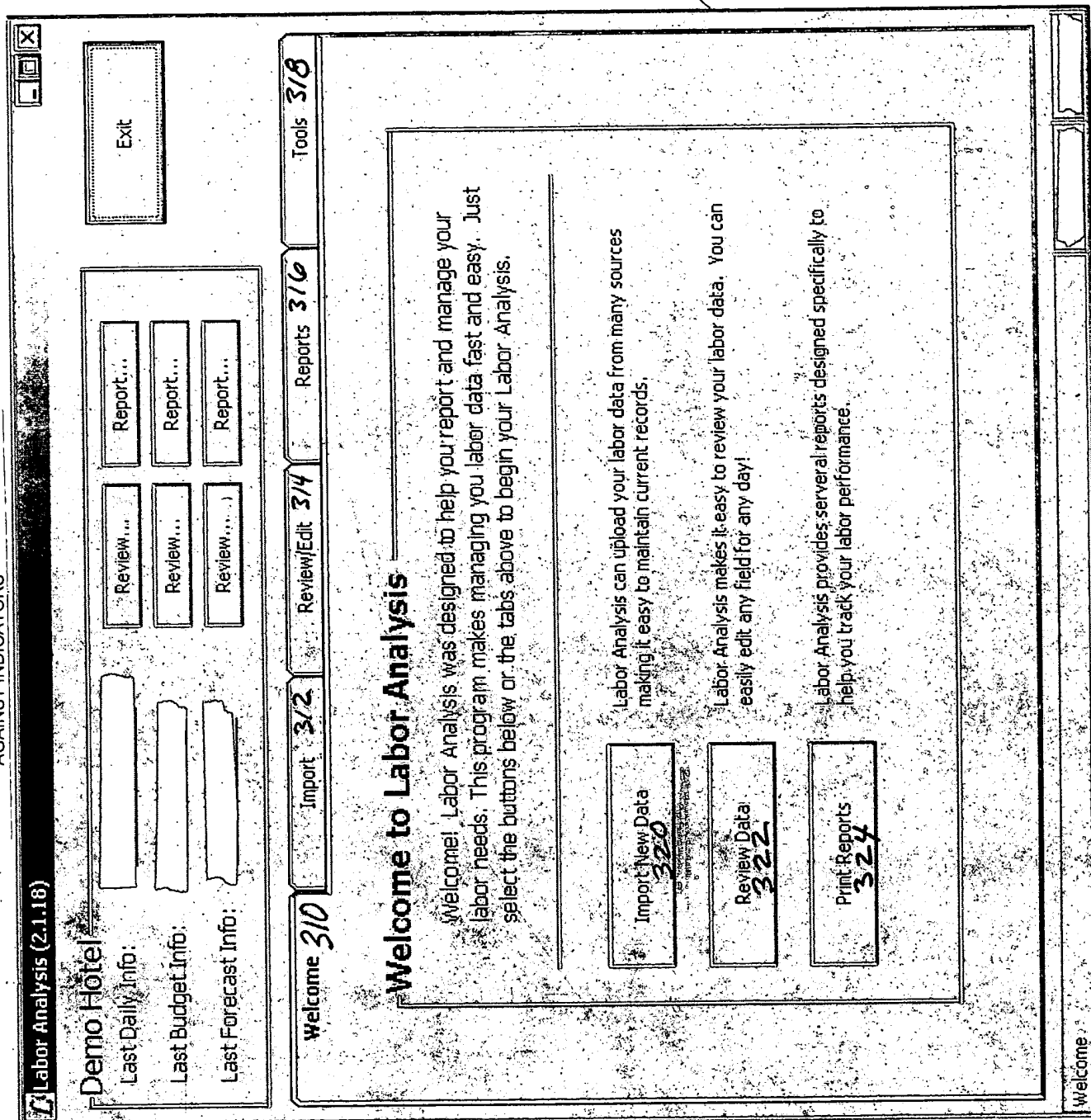
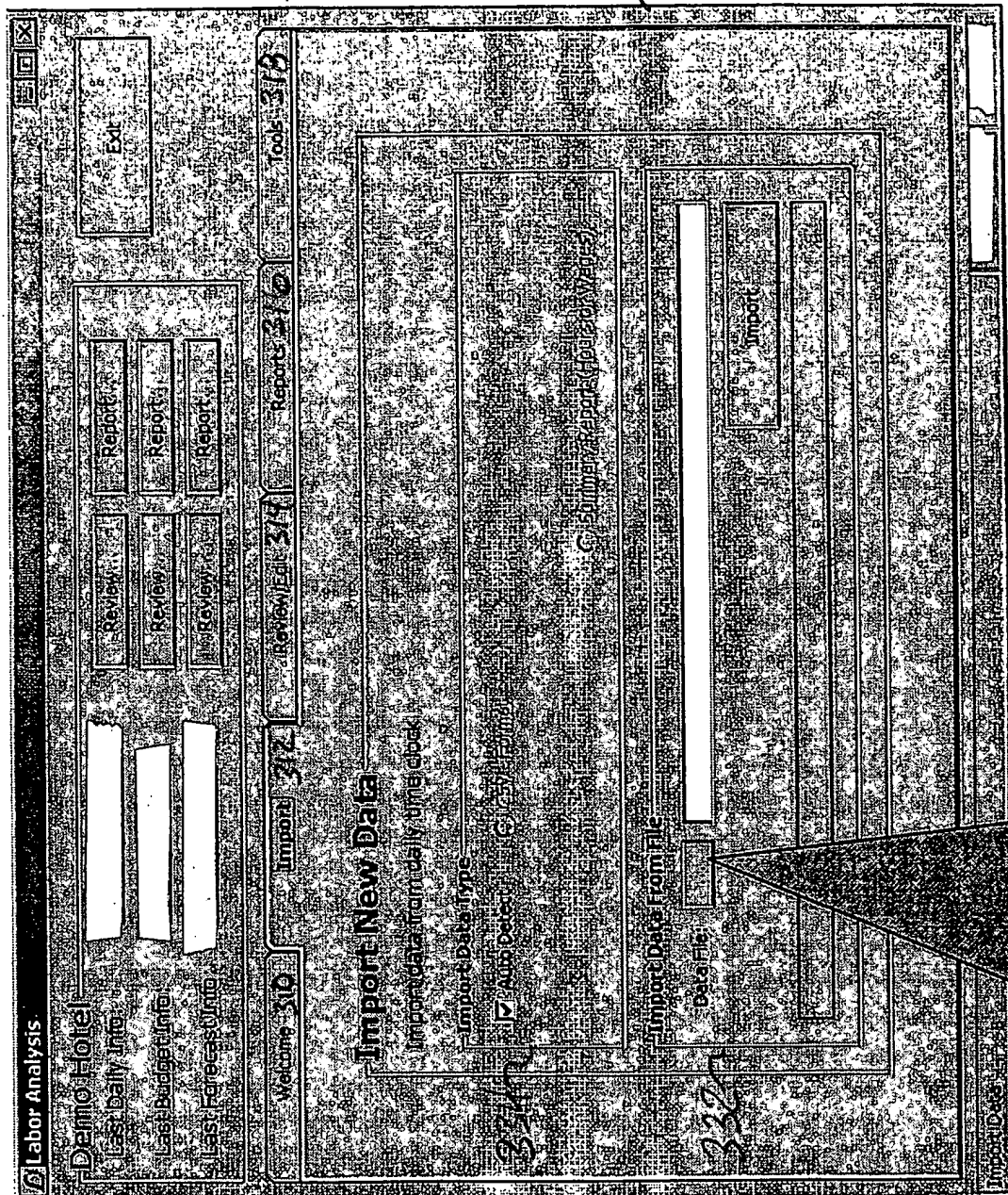


FIGURE 3a



330

FIGURE 3b

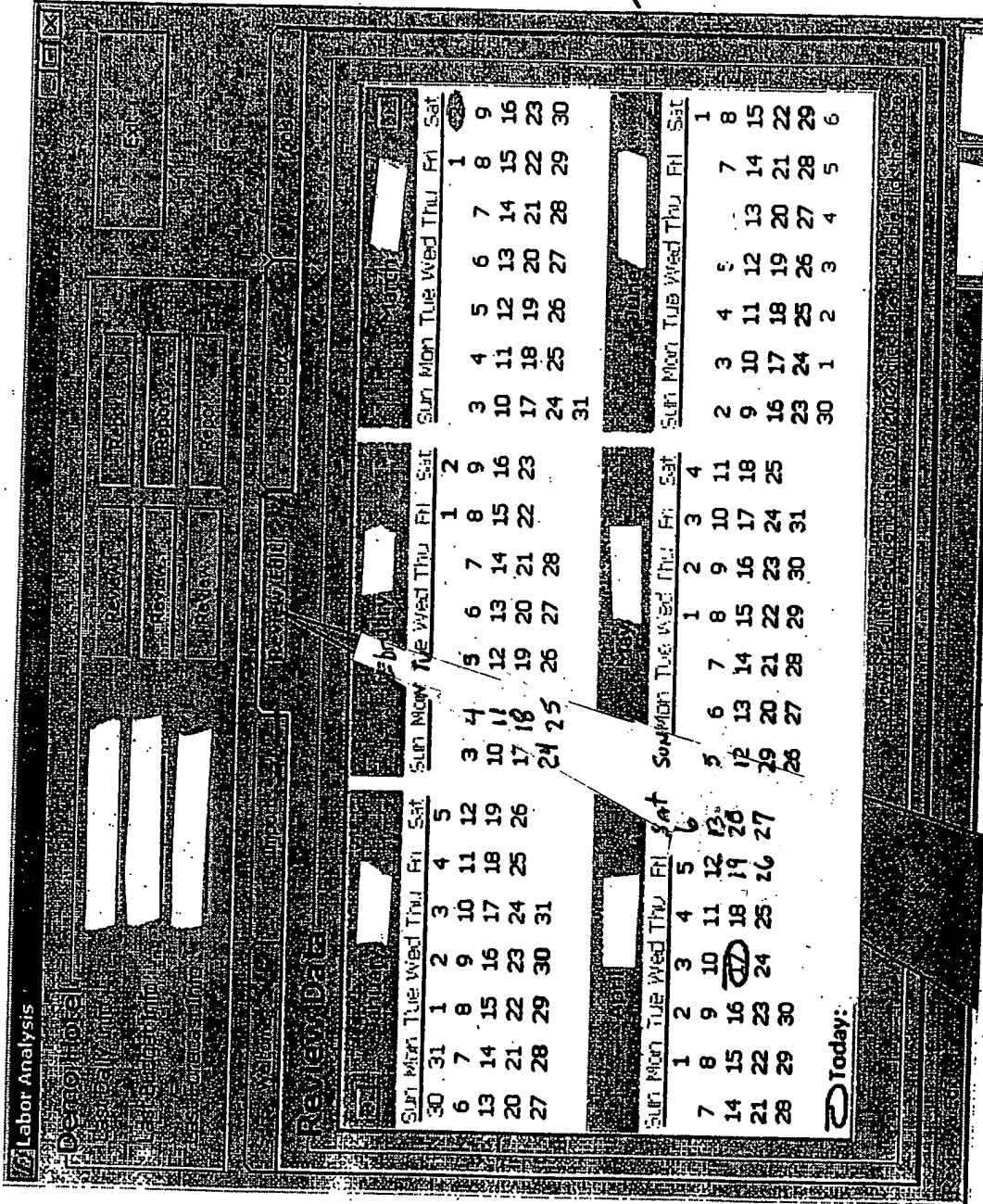


FIGURE 3c

FIGURE 3d

FIGURE 3d

| Labor Analysis Summary Report - Date Range | | | | | | | | | | | | | | |
|--|-------|----|-------|---------|----|--------|-------|---------|-----------|----------|----|-----|-----------|-----|
| 6 days | | | | | | | | | | | | | | |
| Range From: 1002 To: 1002 | | | | | | | | | | | | | | |
| Demo Hotel | | | | | | | | | | | | | | |
| Analysis Summary | | | | | | | | | | | | | | |
| DIVISIONS | | | | | | | | | | | | | | |
| DIVISIONS | HOURS | | | DOLLARS | | | PTE | | | BUDGET | | | LAST YEAR | |
| | REG | OT | TOT | REG | OT | TOT | REG | OT | TOT | REG | OT | TOT | REG | OT |
| Rooms | | | | | | | | | | | | | | |
| Front Office | | | | | | | | | | | | | | |
| Guest Service Agents | 59 | 0 | 59 | 677 | 0 | 677 | 10.4 | 213 | 2,081 | 8.2 | 0 | 0 | 0 | 0.0 |
| Night Audit | 35 | 0 | 35 | 404 | 0 | 404 | 6.1 | 100 | 1,285 | 2.9 | 0 | 0 | 0 | 0.0 |
| Supervision | 48 | 51 | 97 | 274 | 0 | 274 | 17.0 | 83 | 1,084 | 2.4 | 0 | 0 | 0 | 0.0 |
| Total Front Office | 140 | 51 | 191 | 1,354 | 0 | 1,354 | 33.5 | 396 | 4,450 | 11.5 | 0 | 0 | 0 | 0.0 |
| Reservations | | | | | | | | | | | | | | |
| PBX | 78 | 0 | 78 | 688 | 0 | 688 | 13.3 | 101 | 2,277 | 2.8 | 0 | 0 | 0 | 0.0 |
| Reservationists | 84 | 0 | 84 | 833 | 0 | 833 | 14.7 | 272 | 3,081 | 8.0 | 0 | 0 | 0 | 0.0 |
| Total Reservations | 160 | 0 | 160 | 1,521 | 0 | 1,521 | 28.0 | 373 | 5,358 | 10.8 | 0 | 0 | 0 | 0.0 |
| Housekeeping | | | | | | | | | | | | | | |
| Public Area | 116 | 0 | 116 | 742 | 0 | 742 | 20.4 | 237 | 2,702 | 6.8 | 0 | 0 | 0 | 0.0 |
| Room attendants | 645 | 0 | 645 | 4,970 | 0 | 4,970 | 119.2 | 2167 | 16,707 | 69.4 | 0 | 0 | 0 | 0.0 |
| Supervision | 88 | 0 | 88 | 772 | 0 | 772 | 15.1 | 220 | 2,578 | 8.4 | 0 | 0 | 0 | 0.0 |
| Total Housekeeping | 847 | 0 | 847 | 6,484 | 0 | 6,484 | 144.6 | 2,624 | 21,066 | 76.7 | 0 | 0 | 0 | 0.0 |
| Laundry | | | | | | | | | | | | | | |
| Laundry Attendants | 88 | 0 | 88 | 777 | 0 | 777 | 15.4 | 322 | 2,597 | 9.4 | 0 | 0 | 0 | 0.0 |
| Total Laundry | 88 | 0 | 88 | 777 | 0 | 777 | 15.4 | 322 | 2,597 | 9.4 | 0 | 0 | 0 | 0.0 |
| Guest Services | | | | | | | | | | | | | | |
| Bed Staff | 84 | 0 | 84 | 475 | 0 | 475 | 14.7 | | 1,538 | | 0 | 0 | 0 | 0.0 |
| Concierge | 0 | 0 | 0 | 0 | 0 | 0 | 0.0 | | | | 0 | 0 | 0 | 0.0 |
| Total Guest Services | 84 | 0 | 84 | 475 | 0 | 475 | 14.7 | | 1,538 | | 0 | 0 | 0 | 0.0 |
| Total Rooms | 1,319 | 51 | 1,370 | 10,766 | 0 | 10,766 | 280.4 | 3,719 | 30,887 | 100.6 | 0 | 0 | 0 | 0.0 |
| Food & Beverage | | | | | | | | | | | | | | |
| Administration | | | | | | | | | | | | | | |
| Clinary | 0 | 0 | 0 | 0 | 0 | 0 | 0.0 | | | | 0 | 0 | 0 | 0.0 |
| Managers | 24 | 0 | 24 | 144 | 0 | 144 | 4.2 | 11,238 | 1,355,250 | 3,302.3 | 0 | 0 | 0 | 0.0 |
| Purchasing | 0 | 0 | 0 | 0 | 0 | 0 | 0.0 | | | | 0 | 0 | 0 | 0.0 |
| Total Administration | 24 | 0 | 24 | 144 | 0 | 144 | 4.2 | 11,238 | 1,355,250 | 3,302.3 | 0 | 0 | 0 | 0.0 |
| Restaurant | | | | | | | | | | | | | | |
| Supervision | 66 | 0 | 66 | 721 | 0 | 721 | 11.8 | 68,932 | 8,027,388 | 20,184.7 | 0 | 0 | 0 | 0.0 |
| Wait staff | 82 | 0 | 82 | 325 | 0 | 325 | 16.1 | 54,514 | 2,616,575 | 15,939.8 | 0 | 0 | 0 | 0.0 |
| Total Restaurant | 148 | 0 | 148 | 1,046 | 0 | 1,046 | 27.9 | 123,446 | 8,643,963 | 36,124.5 | 0 | 0 | 0 | 0.0 |
| Room Service | | | | | | | | | | | | | | |
| Admin | 0 | 0 | 0 | 0 | 0 | 0 | 0.0 | | | | 0 | 0 | 0 | 0.0 |
| wait Staff | 87 | 0 | 87 | 808 | 0 | 808 | 17.0 | 78,870 | 5,016,182 | 23,081.5 | 0 | 0 | 0 | 0.0 |

400

FIGURE 4a

1003 Labor/Analysis - Summary (DataReport)

January
 Day: 28

Demo Hotel

Daily Labor Report - Summary

| DIVISIONS | | | | BUDGET | | | | LAST YEAR | | | | FORECAST BTD | | | | BUDGET BTD | | | | LAST YEAR BTD | | | |
|----------------------|--|--|--|--------|-------|------|-----|-----------|-------|------|-----|--------------|-----|-------|-----|------------|--------|------|-----|---------------|--|--|--|
| | | | | HRS | PTE | HRS | PTE | HRS | PTE | HRS | PTE | HRS | PTE | HRS | PTE | HRS | PTE | HRS | PTE | | | | |
| Rooms | | | | | | | | | | | | | | | | | | | | | | | |
| Front Office | | | | | | | | | | | | | | | | | | | | | | | |
| Guest Service Agents | | | | 13 | 141 | 2.3 | | 34 | 338 | 6.1 | 0 | 0.0 | 13 | 141 | 0.1 | 852 | 9,484 | 6.0 | 0 | 0.0 | | | |
| Night Audit | | | | 7 | 74 | 1.2 | | 21 | 228 | 3.8 | 0 | 0.0 | 7 | 74 | 0.0 | 588 | 6,323 | 3.7 | 0 | 0.0 | | | |
| Supervision | | | | 17 | 80 | 3.0 | | 17 | 228 | 3.1 | 0 | 0.0 | 17 | 80 | 0.1 | 478 | 6,323 | 3.0 | 0 | 0.0 | | | |
| Total Front Office | | | | 37 | 295 | 6.5 | | 72 | 790 | 13.0 | 0 | 0.0 | 37 | 295 | 0.2 | 2,016 | 22,129 | 12.6 | 0 | 0.0 | | | |
| Reservations | | | | | | | | | | | | | | | | | | | | | | | |
| PEX | | | | 14 | 135 | 2.5 | | 11 | 258 | 2.0 | 0 | 0.0 | 14 | 135 | 0.1 | 308 | 7,226 | 1.9 | 0 | 0.0 | | | |
| Reservationists | | | | 14 | 150 | 2.5 | | 11 | 128 | 2.0 | 0 | 0.0 | 14 | 150 | 0.1 | 308 | 3,613 | 1.9 | 0 | 0.0 | | | |
| Total Reservations | | | | 28 | 286 | 4.9 | | 22 | 387 | 4.0 | 0 | 0.0 | 28 | 286 | 0.2 | 616 | 10,839 | 3.9 | 0 | 0.0 | | | |
| Housekeeping | | | | | | | | | | | | | | | | | | | | | | | |
| Public Area | | | | 8 | 66 | 1.4 | | 17 | 200 | 3.1 | 0 | 0.0 | 8 | 66 | 0.1 | 476 | 5,300 | 3.0 | 0 | 0.0 | | | |
| Room attendants | | | | 103 | 888 | 19.1 | | 112 | 871 | 19.8 | 0 | 0.0 | 103 | 888 | 0.8 | 3138 | 24,387 | 19.8 | 0 | 0.0 | | | |
| Supervision | | | | 8 | 81 | 1.4 | | 20 | 242 | 3.8 | 0 | 0.0 | 8 | 81 | 0.1 | 580 | 6,174 | 3.5 | 0 | 0.0 | | | |
| Total Housekeeping | | | | 119 | 1,034 | 20.9 | | 149 | 1,313 | 26.5 | 0 | 0.0 | 119 | 1,034 | 0.7 | 4,172 | 35,761 | 26.1 | 0 | 0.0 | | | |
| Laundry | | | | | | | | | | | | | | | | | | | | | | | |
| Laundry Attendants | | | | 8 | 76 | 1.4 | | 30 | 245 | 5.3 | 0 | 0.0 | 8 | 76 | 0.1 | 840 | 6,865 | 5.3 | 0 | 0.0 | | | |
| Total Laundry | | | | 8 | 76 | 1.4 | | 30 | 245 | 5.3 | 0 | 0.0 | 8 | 76 | 0.1 | 840 | 6,865 | 5.3 | 0 | 0.0 | | | |
| Guest Services | | | | | | | | | | | | | | | | | | | | | | | |
| Bed Staff | | | | 22 | 117 | 3.9 | | 34 | 338 | 6.1 | 0 | 0.0 | 22 | 117 | 0.1 | 852 | 9,484 | 6.0 | 0 | 0.0 | | | |
| Concierge | | | | 0 | 0 | 0.0 | | 0 | 0 | 0.0 | 0 | 0.0 | 0 | 0 | 0.0 | 0 | 0 | 0.0 | 0 | 0.0 | | | |
| Total Guest Services | | | | 22 | 117 | 3.9 | | 34 | 338 | 6.1 | 0 | 0.0 | 22 | 117 | 0.1 | 932 | 9,484 | 6.0 | 0 | 0.0 | | | |
| Total Rooms | | | | 214 | 1,807 | 37.3 | | 307 | 3,004 | 51.0 | 0 | 0.0 | 214 | 1,807 | 1.3 | 8,586 | 85,077 | 53.9 | 0 | 0.0 | | | |
| Food & Beverage | | | | | | | | | | | | | | | | | | | | | | | |
| Administration | | | | | | | | | | | | | | | | | | | | | | | |
| Culinary | | | | 0 | 0 | 0.0 | | 11 | 288 | 2.0 | 0 | 0.0 | 0 | 0 | 0.0 | 308 | 7,487 | 1.9 | 0 | 0.0 | | | |
| Managers | | | | 0 | 0 | 0.0 | | 5 | 195 | 1.0 | 0 | 0.0 | 0 | 0 | 0.0 | 140 | 3,784 | 0.9 | 0 | 0.0 | | | |
| Purchasing | | | | 0 | 0 | 0.0 | | 5 | 48 | 1.0 | 0 | 0.0 | 0 | 0 | 0.0 | 140 | 1,355 | 0.9 | 0 | 0.0 | | | |
| Total Administration | | | | 0 | 0 | 0.0 | | 21 | 432 | 4.0 | 0 | 0.0 | 0 | 0 | 0.0 | 588 | 12,645 | 3.7 | 0 | 0.0 | | | |
| Restaurant 1 | | | | | | | | | | | | | | | | | | | | | | | |
| Supervision | | | | 16 | 168 | 2.8 | | 17 | 155 | 3.1 | 0 | 0.0 | 16 | 168 | 0.1 | 476 | 4,335 | 3.0 | 0 | 0.0 | | | |
| Wait staff | | | | 22 | 72 | 3.9 | | 84 | 310 | 11.3 | 0 | 0.0 | 22 | 72 | 0.1 | 1752 | 8,871 | 11.2 | 0 | 0.0 | | | |
| Total Restaurant 1 | | | | 38 | 240 | 6.7 | | 101 | 465 | 14.4 | 0 | 0.0 | 38 | 240 | 0.2 | 2,268 | 13,006 | 14.2 | 0 | 0.0 | | | |
| Room Service | | | | | | | | | | | | | | | | | | | | | | | |
| Admin | | | | 0 | 0 | 0.0 | | 5 | 128 | 1.0 | 0 | 0.0 | 0 | 0 | 0.0 | 140 | 9,613 | 0.9 | 0 | 0.0 | | | |

2 410

FIGURE 4b

| Labor Analysis - Statistics (Data Report) | | | | | | | | | | | | | | |
|---|---------|---------|-----------|---------|---------|---------|-----------|---------|---------|---------|-----------|---------|---------|---------|
| Demo Hotel | | | | | | | | | | | | | | |
| Daily Labor Report - Performance Indicators | | | | | | | | | | | | | | |
| For the Month of January 23 | | | | | | | | | | | | | | |
| 100% | | | | | | | | | | | | | | |
| TOTAL ROOMS OCCUPIED | | | | | | | | | | | | | | |
| ACTUAL | 225 | 200 | 250 | 225 | 200 | 250 | 225 | 200 | 250 | 225 | 200 | 250 | 225 | 200 |
| FORECAST | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 |
| BUDGET | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 |
| TOTAL HOTEL COVERS | | | | | | | | | | | | | | |
| ACTUAL | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 |
| FORECAST | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 |
| BUDGET | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 |
| TOTAL REVENUE | | | | | | | | | | | | | | |
| ACTUAL | 225 | 200 | 250 | 225 | 200 | 250 | 225 | 200 | 250 | 225 | 200 | 250 | 225 | 200 |
| FORECAST | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 | 15,000 | 13,000 | 12,500 |
| BUDGET | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 | 800,000 | 750,000 | 700,000 |
| Rooms | | | | | | | | | | | | | | |
| CPOR (Cost Per Occupied Room) | | | | | | | | | | | | | | |
| ACTUAL | FORE | BUDGET | LAST YEAR | ACTUAL | FORE | BUDGET | LAST YEAR | ACTUAL | FORE | BUDGET | LAST YEAR | ACTUAL | FORE | BUDGET |
| Front Office | 0.53 | 1.35 | 0.06 | 0.14 | 0.53 | 0.33 | 0.08 | 0.34 | 0.06 | 0.08 | 0.06 | 3.81 | 0.06 | 3.81 |
| Guest Service Agents | 0.33 | 0.80 | 0.03 | 0.08 | 0.33 | 0.33 | 0.08 | 0.33 | 0.03 | 0.03 | 0.03 | 2.35 | 0.03 | 2.35 |
| Night Audit | 0.38 | 0.80 | 0.08 | 0.07 | 0.38 | 0.38 | 0.08 | 0.38 | 0.08 | 0.08 | 0.08 | 1.90 | 0.08 | 1.90 |
| Supervision | 1.31 | 3.16 | 0.16 | 0.29 | 1.31 | 1.31 | 0.29 | 1.31 | 0.16 | 0.16 | 0.16 | 8.06 | 0.16 | 8.06 |
| Total Front Office | 0.60 | 1.03 | 0.06 | 0.04 | 0.60 | 0.60 | 0.04 | 0.60 | 0.06 | 0.06 | 0.06 | 1.23 | 0.06 | 1.23 |
| Reservations | 0.67 | 0.52 | 0.06 | 0.04 | 0.67 | 0.67 | 0.04 | 0.67 | 0.06 | 0.06 | 0.06 | 1.23 | 0.06 | 1.23 |
| Reservationsists | 1.27 | 1.55 | 0.12 | 0.09 | 1.27 | 1.27 | 0.09 | 1.27 | 0.12 | 0.12 | 0.12 | 2.46 | 0.12 | 2.46 |
| Total Reservations | 0.29 | 0.80 | 0.04 | 0.07 | 0.29 | 0.29 | 0.07 | 0.29 | 0.04 | 0.04 | 0.04 | 1.90 | 0.04 | 1.90 |
| Housekeeping | 3.94 | 3.48 | 0.48 | 0.45 | 3.94 | 3.94 | 0.45 | 3.94 | 0.48 | 0.48 | 0.48 | 12.54 | 0.48 | 12.54 |
| Public Area | 0.38 | 0.97 | 0.04 | 0.08 | 0.38 | 0.38 | 0.08 | 0.38 | 0.04 | 0.04 | 0.04 | 2.24 | 0.04 | 2.24 |
| Room attendants | 4.60 | 5.25 | 0.53 | 0.60 | 4.60 | 4.60 | 0.60 | 4.60 | 0.53 | 0.53 | 0.53 | 16.69 | 0.53 | 16.69 |
| Supervision | 0.34 | 0.98 | 0.04 | 0.12 | 0.34 | 0.34 | 0.12 | 0.34 | 0.04 | 0.04 | 0.04 | 3.36 | 0.04 | 3.36 |
| Total Housekeeping | 0.34 | 0.98 | 0.04 | 0.12 | 0.34 | 0.34 | 0.12 | 0.34 | 0.04 | 0.04 | 0.04 | 3.36 | 0.04 | 3.36 |
| Laundry | 0.52 | 1.35 | 0.10 | 0.14 | 0.52 | 0.52 | 0.14 | 0.52 | 0.10 | 0.10 | 0.10 | 3.81 | 0.10 | 3.81 |
| Laundry Attendants | 0.00 | 1.35 | 0.00 | 0.14 | 0.00 | 0.00 | 0.14 | 0.00 | 0.00 | 0.00 | 0.00 | 3.81 | 0.00 | 3.81 |
| Total Laundry | 0.52 | 1.35 | 0.10 | 0.14 | 0.52 | 0.52 | 0.14 | 0.52 | 0.10 | 0.10 | 0.10 | 3.81 | 0.10 | 3.81 |
| Guest Services | 8.03 | 12.30 | 0.95 | 1.23 | 8.03 | 8.03 | 1.23 | 8.03 | 0.95 | 0.95 | 0.95 | 34.38 | 0.95 | 34.38 |
| Bed Staff | 0.00 | 0.02 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.02 | 0.00 | 0.02 |
| Concierge | 0.00 | 0.02 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.02 | 0.00 | 0.02 |
| Total Guest Services | 0.52 | 1.35 | 0.10 | 0.14 | 0.52 | 0.52 | 0.14 | 0.52 | 0.10 | 0.10 | 0.10 | 3.81 | 0.10 | 3.81 |
| Total Rooms | 8.03 | 12.30 | 0.95 | 1.23 | 8.03 | 8.03 | 1.23 | 8.03 | 0.95 | 0.95 | 0.95 | 34.38 | 0.95 | 34.38 |
| Food & Beverage | | | | | | | | | | | | | | |
| CPIC (Cost Per Total Covers) | | | | | | | | | | | | | | |
| ACTUAL | FORE | BUDGET | LAST YEAR | ACTUAL | FORE | BUDGET | LAST YEAR | ACTUAL | FORE | BUDGET | LAST YEAR | ACTUAL | FORE | BUDGET |
| Administration | 0.00 | 0.02 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.02 | 0.00 | 0.02 |
| Culinary | 0.00 | 0.02 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.02 | 0.00 | 0.02 |

420

FIGURE 4c

04354/100M502-US1

Inventors: Jose Acosta; Paul West
For: A DATABASE SYSTEM AND METHOD
FOR MANAGING LABOR COSTS
AGAINST INDICATORS

| Variance Report | | | | | | | | | |
|-------------------------------|--------------------|-------|-----|------------------|--------|--------|--------------------|----|----------|
| Demo Hotel | | | | | | | | | |
| Daily Labor Report - Variance | | | | | | | | | |
| DIVISIONS | Actual vs Forecast | | | Actual vs Budget | | | Actual vs Forecast | | |
| | Daily | | | Daily | | | Month to date | | |
| | Hour. | \$ | FTE | Hour. | \$ | FTE | Hour. | \$ | FTE |
| Rooms | | | | | | | | | |
| Front Office | 21 | \$188 | 4 | 161.5% | 140.2% | 168.0% | 83589,343 | 6 | 7223.1% |
| Guest Service Agents | 14 | \$152 | 3 | 200.0% | 208.7% | 210.1% | 58189,248 | 4 | 8300.0% |
| Night Audit | 0 | \$146 | 0 | 0.0% | 162.5% | 3.0% | 46386,243 | 3 | 2700.0% |
| Supervision | 35 | \$406 | 7 | 361.5% | 520.2% | 382.1% | 1,07827,834 | 13 | 6223.1% |
| Total Front Office | | | | | | | | | |
| Reservations | 3 | \$123 | 0 | -21.4% | 80.8% | -18.4% | 29487,081 | 2 | 2100.0% |
| PEX | -3 | \$871 | 0 | -21.4% | -14.1% | -18.7% | 29483,463 | 2 | 2100.0% |
| Reservations | -6 | \$102 | -1 | -43.9% | 76.7% | -37.1% | 54670,553 | 4 | 4200.0% |
| Total Reservations | | | | | | | | | |
| Housekeeping | 9 | \$184 | 2 | 112.5% | 203.0% | 119.8% | 46886,534 | 3 | 5850.0% |
| Public Area | 9 | \$17 | 2 | 8.7% | -1.8% | 9.6% | 3,033823,48 | 18 | 2944.7% |
| Room attendants | 12 | \$161 | 2 | 150.0% | 188.6% | 158.5% | 55286,683 | 3 | 6300.0% |
| Supervision | 30 | \$279 | 6 | 271.2% | 400.6% | 267.6% | 4,04335,727 | 23 | 5664.7% |
| Total Housekeeping | | | | | | | | | |
| Laundry | 22 | \$189 | 4 | 275.0% | 222.8% | 280.2% | 83289,789 | 5 | 10400.0% |
| Laundry Attendants | 22 | \$189 | 4 | 275.0% | 222.8% | 280.2% | 83289,789 | 5 | 10400.0% |
| Total Laundry | | | | | | | | | |
| Guest Services | 34 | \$339 | 8 | | | | | | |
| Bell Staff | 34 | \$339 | 8 | | | | | | |
| Concierge | 34 | \$339 | 8 | | | | | | |
| Total Guest Services | | | | | | | | | |
| Food & Beverage | 11 | \$288 | 2 | | | | | | |
| Administration | 5 | \$135 | 1 | | | | | | |
| Culinary | 5 | \$98 | 1 | | | | | | |
| Managers | 21 | \$452 | 4 | | | | | | |
| Purchasing | 1 | \$14 | 0 | 6.2% | -0.4% | 10.7% | 46084,186 | 3 | 2875.0% |
| Total Administration | | | | | | | | | |
| Restaurants | 42 | \$238 | 7 | 180.5% | 331.5% | 183.5% | 1,77088,559 | 11 | 8045.5% |
| Supervision | 43 | \$224 | 8 | 197.2% | 321.2% | 203.9% | 2,23672,766 | 14 | 8020.5% |
| Total Restaurants | | | | | | | | | |
| Room Service | | | | | | | | | |

430

FIGURE 4d